Company Registration Number: 10943040 (England & Wales)

OXFORD DIOCESAN BUCKS SCHOOL TRUST (A COMPANY LIMITED BY GUARANTEE)

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020



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REFERENCE AND ADMINISTRATIVE DETAILS

Members Right Reverend Steven Croft

Mr Gordon Joyner Ms Maureen Lomas Mr Peter Norman

Trustees Ms Aman Aujla

Mr David Cousins, Chief Executive

Mr Steve Edgar

Reverend Canon Rosie Harper

Mr Andrew Jeffrey

Reverend Cassa Messervy

Mr Malcolm Peckham, Chair of Trustees

Mr Michael Phipps, Vice Chair

Ms Kirsteen Roberts Mr Nat Wakely

Right Reverend Dr Alan Wilson

Mr Tony Wilson

Company registered

number

10943040

Company name Oxford Diocesan Bucks Schools Trust

Principal and registered Church House Oxford

office

Church House Oxford Langford Locks

Kidlington OX5 1GF

Chief executive officer Mr David Cousins

Senior management

team

Mr David Cousins, Chief Executive Officer

Mrs Rachael Hollinshead, Chief Operating Officer

Mrs Ruth Falkus, Chief Financial Officer
Mrs Sarah Rowe, Human Resources Manager

Independent auditors Bishop Fleming LLP

Chartered Accountants Statutory Auditors 10 Temple Back

Bristol BS1 6FL

Bankers Lloyds Banking Group

2nd Floor Walton Street Aylesbury HP21 7QW

Solicitors Lee Bolton Monier-Williams

1 The Sanctuary Westminster London SW1P 3JT

TRUSTEES REPORT FOR THE YEAR ENDED 31 AUGUST 2020

The trustees present their annual report together with the financial statements and auditor's report of the charitable company for the year 1 September 2019 to 31 August 2020. The annual report serves the purposes of both a trustees' report, and a directors' report under company law.

The Oxford Diocesan Bucks Schools Trust (ODBST) is a relatively new Diocesan Multi Academy Trust (MAT) established in September 2017 by the Oxford Diocesan Board of Education (ODBE) to provide an organisation for schools seeking to become an Academy within a MAT.

ODBST is open to schools within the Buckingham episcopal area (which covers Buckinghamshire and Milton Keynes). It is a mixed MAT for church controlled or aided schools, existing academies or community schools to join.

The Trust currently operates eleven primary schools with pupils aged 2 to 11yrs in Buckinghamshire and Milton Keynes, with an active pipeline of schools waiting for academy orders and expressing interest in joining the MAT. Its academies have a combined pupil capacity of 2,655 and had a roll of 2,418 in the school census on 2020.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The Academy Trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the Academy Trust. The trustees of Oxford Diocesan Bucks Schools Trust are also the directors of the charitable company for the purposes of company law. The charitable company operates as Oxford Diocesan Bucks Schools Trust (ODBST). The Oxford Diocesan Bucks Schools Trust uses no other names.

Details of the trustees who served during the year, and to the date these accounts are approved are included in the Reference and Administrative Details on page 1.

Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member. (As required in the Academy Trust's funding agreement / memorandum and articles of association.)

Trustees' Indemnities

Subject to the provisions of the Companies Act 2006, every Trustee or other officer or auditor of the Trust is indemnified out of the assets of the Trust against any liability incurred by him/her in that capacity in defending any proceeding whether civil or criminal, in which judgment is given in favour or in which relief is granted to him/her by the court from liability for negligence, default, breach of duty of trust in relation to the affairs of the Trust.

The Trust has opted into the Department of Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover insurable losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees' and officers' indemnity element from the overall cost of the RPA scheme.

Method of Recruitment and Appointment or Election of Trustees

Trustees recognised the need to grow and strengthen the board as the number of schools in the trust grew. The necessary skills to enhance and strengthen the board were identified through a skills audit exercise and suitable potential trustees were sought from local businesses and the local community. Potential trustees were interviewed by the Chair of Trustees and the CEO.

TRUSTEES REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Additional information about skills and experience of candidates was circulated to the Board for discussion and consideration at a Trustee Board meeting.

Trustees agreed to nominate the candidates to the Members who reviewed the candidate information and appointed.

The number of Trustees is to be no less than five and is not subject to a maximum. The Articles provide for the Members to appoint a minimum of three Trustees. There are two Ex-Officio Trustees, the Chief Executive Officer (CEO) and the Diocesan Director of Education (DDE), providing they agree to act. The Trustees, with the consent of the Diocesan Board of Education, may also appoint up to two Trustees for such term up to a maximum of four years and upon such conditions as they shall think fit.

Each academy within the Trust has an advisory body, as required by the Master Funding Agreement. These are called Local Governing Bodies ("LGBs") and their functions are set out in a scheme of delegation by the Trust. Members of the LGBs are appointed according to the foundation of the school. In the case of former Voluntary Aided Church of England Schools, 75% of its members will be appointed by the Diocesan Board of Education, having regard to the advice of the Directors. In the case of former Voluntary Controlled Church of England Schools 25% of its members will be appointed by the Diocesan Board of Education having regard to the advice of the Directors. For all other members, including in the case of former Community Schools, the Trustees will appoint the remaining members of the LGB (having regard for local election of Parent and Staff representatives). All members of the LGB are accountable to the Board of Trustees.

The Trustees regularly maintain and review the skills audit assessment for the Board to consider areas of development and gaps that need to be filled through recruitment. Thus far, all Trustee appointments have been by the Members, although the Articles enable Trustees to appoint up to two Trustees.

Policies and Procedures Adopted for the Induction and Training of Trustees

Trustees have an induction year and a mentor on the Board. There is a checklist of activities and knowledge that is covered over the year, although the depth is personalised to the knowledge, skills and understanding of the individual.

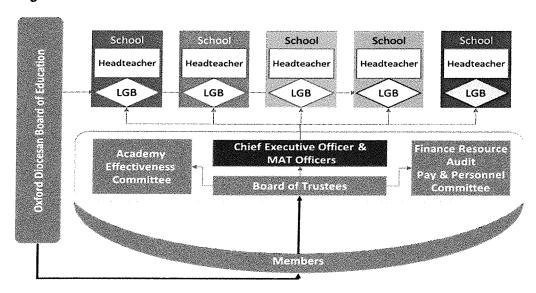
As part of the Induction process, all Trustees are provided with standard documents to support their understanding of the workings of the Trust. These include:

- Trust's governing documents (i.e. the Memorandum and Articles of Association) as well as access to the Master Funding Agreement and Supplemental Funding Agreements for the Academies:
- other documents such as minutes, accounts, budgets and other documents relating to the Trust; and
- relevant documentation issued by the Department for Education, the Charity Commission and their
 professional advisers as necessary are provided to enable the Trustees to meet their legal obligations
 and follow best practice in respect of their role as Trustees (and Company Directors,) for example the
 Academies Financial Handbook.

All Trustees (both new and existing) are encouraged to make visits to the Academies within the Trust, and to attend the Trust run leadership briefings and leadership conferences, so they can meet headteachers and local governing body members in both a formal and an informal context. The Trustees have a structured programme of visits to schools (e.g. categorisation reviews against Ofsted standards) to familiarise themselves collectively with the circumstances and achievement and areas for improvement in the schools. Trustees have access to the online system where minutes of meetings for Trustees and LGBs are stored. Resources, research and government papers are shared through this platform. There are regular opportunities for training, both internal and external to help further develop their skills and understanding of the Trust. In addition, the Board holds an annual strategy day.

TRUSTEES REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Organisational Structure



The diagram above outlines the structure of the company. The Articles of Association requires each academy to have a Local Governing Body, which is empowered through the Scheme of Delegation to oversee the work and outcomes of individual academies within the Trust. These LGBs comprise a mix of local people including staff, parents, members of the local faith community where appropriate and others appointed by the Trust for their skills and experience. They act as a critical support to the Headteacher and the academy. The LGB are responsible for ensuring high standards of education and financial effectiveness; they review the overall impact of each academy within the community it serves and are responsible for ensuring the Trust's ethos and vision are upheld.

The Board of Trustees governs the activities of the Trust and oversees the work of each academy's LGB. The structure consists of the Board and two subcommittees: Finance, Resource, Audit, Pay and Personnel (FRAPP) and Academy Effectiveness Committee (AEC). The Trustees are also ultimately responsible for the strategic direction of the Trust ensuring that its aims are met and its ethos maintained. Specifically, this includes setting general policy, adopting an annual plan and budget, monitoring the Trust's financial performance and educational outcomes. The Trustees are also responsible for setting general policy and making major decisions about the direction of the Trust.

The Senior Leadership Team of employees comprises the Chief Executive Officer, the Chief Operations Officer and the Chief Finance Officer. They exercise professional leadership and manage the Trust advising on and implementing strategy and policy in conjunction with the Board of Trustees. Headteachers and Deputy Headteachers, as employees of the Trust, lead and manage the individual academies. Headteachers come together twice termly, at the Headteacher's Forum and at the Leadership Conference enabling collaborative working.

Arrangements for setting pay and remuneration of key management personnel

Pay and remuneration for the CEO is set by the Board of Trustees. The CEO determines pay and remuneration for the Executive Team within a framework approved by the board of Trustees. Pay scales for the corporate central team were benchmarked externally to ensure consistency and objectivity and further internal controls have been applied by the HR and finance teams, supported by Trustees. The Trust is concerned to ensure that it recruits and retains high quality employees whilst ensuring value for money. Performance management is in line with public sector protocols, with annual review of the pay scales, in line with inflation, and incremental pay progression available subject to the delivery of agreed performance objectives.

TRUSTEES REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Pay and remuneration for Headteachers is set by the Local Governing Body, following local performance management processes in line with the Trust's Pay Policy, which is set annually by the Board with reference to the Department for Education's School Teachers' Pay and Conditions Document.

There is no pay and remuneration in place for trustees or LGB members, other than the opportunity to claim expenses.

Employees and disabled persons

ODBST is an equal opportunities employer. Applicants with a disability are given the opportunity to participate in the Trust's guaranteed interview scheme, whereby candidates will be given an interview if they meet all the essential criteria for the role. Short listed applicants are asked to advise the recruiting manager if they require any reasonable adjustments to participate in the selection process and all reasonable endeavours will be made to accommodate such requests.

Where an employee becomes disabled during the course of their employment, with their consent, they will be referred to the trust's Occupational Health provider. Through discussions with the employee, taking into account advice from the Occupational Health service and any other available medical information, the manager will support the employee and consider any reasonable adjustments to their work or environment.

Opportunities for training, career development and promotion are based on performance, qualifications and experience and are equally accessible to all employees.

ODBST recognises trade unions and professional associations for both teaching and support staff and has developed relationships with new representatives over the last year to support the growth of the trust into Milton Keynes. Employee consultation in partnership with the trade unions and professional associations has been undertaken to discuss the transfer of new schools into the trust and the implications of the TUPE regulations on their employment. Consultation has also taken place on staffing structure changes.

Trade union facility time

There are no appointed Union representatives employed by the Trust.

Related Parties and other Connected Charities and Organisations

ODBST was established with the support and grant funding from the Oxford Diocesan Board of Education, and as such the ODBE (acting corporately) are represented with the Members. However, all Trustees have been appointed based on skill and experience. The register of pecuniary interests is reviewed at each meeting.

In line with requirements within the Articles, where decisions are taken in relation to services where conflicts arise, trustees are required to exclude themselves from discussions. It is noted that the trustees who hold the following roles are excluded from discussions relating to services from the DBE:

- The Chairman of the Diocesan Board of Education;
- · The Diocesan Director of Education; and
- The Assistant Director for Free Schools and Academies.

During the period, the Trust purchased essential support services from the Oxford Diocesan Board of Education (a corporate Member of the Trust) at a cost of £56,500. These services included education advisers, premises management and admissions support services that are procured to obtain the benefit of economies of scale from a larger organisation.

TRUSTEES REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

OBJECTIVES AND ACTIVITIES

Objects and Aims

The Company's object is specifically restricted to the following:

To advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing Academies which shall offer a broad and balanced curriculum and which shall include:

- I. Church of England schools designated as such which shall be conducted in accordance with the principles, practices and tenets of the Church of England both generally and in particular in relation to arranging for religious education and daily acts of worship, and having regard to any advice issued by the Diocesan Board of Education; and
- II. other Academies whether with or without a designated religious character; but in relation to each of the Academies to recognise and support their individual ethos, whether or not designated Church of England.

Objectives, Strategies and Activities

The purpose of the Trust is clear: we want our pupils to achieve all that they possibly can and, in doing so, that they and their families experience the best quality of education and care.

ODBST's mission is to empower our unique schools to excel. This is operated through a high level of accountability devolved to each Local Governing Body (LGB), which is supported by a "School to School" improvement model, facilitated by a core team of experienced professionals (i.e. ex-head teachers, lead HMI) at the centre of the organisation, in partnership with the Oxford Diocesan Board of Education.

All that we do across our trust is rooted in the Christian values of: wisdom, knowledge and skills; hope and aspiration; dignity and respect, as well as a commitment to building the community and living well together.

Our unique schools are committed to focus on excellence in education, ensuring they offer a broad and balanced curriculum. They are committed to being central to their community and work collaboratively with other schools in the Trust.

Our learners and their families are also at the centre of all we do; empowered to learn and achieve; valued within our school as resilient, active and responsible citizens; served so that they develop and thrive (intellectually, socially, culturally and spiritually); aspire to educational excellence and reach their fullest potential.

Our Trust strives to enable strong and effective local leadership that is supported and challenged to recruit, train and retain quality staff; be passionate about being the best that they can be; provide opportunities for enriched learning and pathways for all pupils, and work with governors to make decisions at a local level.

Our Trustees relentlessly focus on improvement. Trustees are tasked to embody these values in their contacts with our schools; to celebrate success and agree to build partnerships to develop the schools we serve.

Public Benefit

The Trustees of ODBST confirm that they have complied with their duty in Section 17(5) of the 2011 Charities Act to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers and duties.

As set out in the objects in the Articles of Association, the Trust is dedicated to advancing education for the public benefit and in so doing it serves pupils, staff, parents and their local communities by providing academies with the highest levels of academic rigour and pastoral care, with opportunities provided for spiritual growth and intellectual enquiry.

TRUSTEES REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

The Trust seeks to live out our common vision for the common good by establishing and running academies, which themselves become communities where gifts can be shared where the emphasis is on what can be contributed, rather than what can be received, and where each is given according to need. The Trust's academies are places where children and young people can learn the value of service and of human endeavour, where they can be sure they are valued for who they are and where they can be supported to be the best they can be.

STRATEGIC REPORT

Achievements and Performance

The Trust has now welcomed eleven schools. At the year end the Trust's academies are:

- Chesham Bois Church of England School joined 1/10/2017;
- Thomas Harding Junior School, Chesham

 joined 1/10/2017;
- Great Horwood Church of England School joined 01/11/17;
- Padbury Church of England School joined 01/02/2018;
- St John's Church of England Primary School, Lacey Green joined 01/02/2018;
- Longwick Church of England Combined School joined 01/07/2018;
- Christ the Sower Ecumenical. Milton Keynes joined 01/09/2019;
- Woodside Junior School- joined 01/12/2019;
- St Mary's Church of England School, Aylesbury-joined 01/04/2020;
- Curzon Church of England Combined School- joined 01/06/2020; and
- Elmtree Infant and Nursery School- joined 01/07/2020.

Together these schools had 2,418 pupils at the 2020 school census.

The Trust has range of schools enquiring about the work of the Trust and in the process of undertaking the necessary due diligence before applying for their academy orders. This growth is in accord with the Trustees intention for ODBST to continue to be open for all schools seeking an academy solution. The intention is to grow at two or three schools-a-year over the next four or five years in line with the growth seen in our sister diocesan MAT, ODST.

The development of a strong central team as a result of the recent growth of the Trust, supports the key value of enabling each school to succeed and to improve the outcomes for children and young people. The newly expanded team has enabling our school leaders to find high quality support in a time of national crisis; setting budgets in the most complex national environment; providing services to manage people; finding safety and security to combat the COVID virus; ensuring our schools are safe and secure places to learn and lastly but most importantly, assuring the quality of the education on offer improves so that all ODBST schools achieve well.

Key Performance Indicators

The impact of the COVID 19 virus with a national lock-down of schools had a knock on impact on national assessments. As a result of the closure of schools from March to the end of the academic year the Department for Education (DfE) cancelled national assessments and tests for all primary pupils (EYFS, phonics, Key Stage 1 and Key Stage 2). As a result no national outcomes were published for any schools and no national comparative data was available to evaluate the attainment or progress of ODBST pupils against other pupils nationally.

Internal assessments continued to inform the learning that was planned both in the classroom and remotely for groups forced to isolate at home. Schools used teacher and other assessments to evaluate the attainment of pupils.

TRUSTEES REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Year 1	National Av 2019		Total				
Phonics 2020		82% 83%			83%		
	Rei	iding	Wr	iting	Mathe	ematics	
KS1 TA (2020) Year 2	Nat 2019 78%	Nat 2019 GD 25%	Nat 2019 71%	Nat 2019 GD 15%	Nat 2019 76%	Nat 2019 Above 22%	
	77%	27%	71%	16%	74%	20%	
	Rea	ding	Wi	ting	Mathe	matics	
KS2 TA (2020) Year 6	Nat 2019 73%	Nat 2019 GD 27%	Nat 2019 78%	Nat 2019 GD 20%	Nat 2019 76%	Nat 2019 Above 22%	
	85%	39%	75%	22%	80%	31%	

This data indicates that year-end pupil attainment was similar to that achieved in nationally in tests in 2019 in phonics assessments and the assessment of by their teachers of Year 2 pupils.

Pupils in Year 6 attained above the 2019 national average in reading with above-average proportions of pupils exceeding the typical attainment. COVID restrictions impacted more obviously in pupils' writing skills which, at age 11 were slightly below the 2019 national averages. Mathematics attainment was average and , like reading, better for the proportion of pupils exceeding the expected standard.

Monitorina

The Trust continues to monitor the performance of each school and is working closely with the governing bodies and leadership teams of schools to ensure that pupils' progress and standards of attainment continue to improve.

COVID restrictions have not stopped the Trust from providing an effective and mostly virtual, CPD programme to support our teachers and leaders to drive school improvement. During the accounting period we offered:

- Over the COVID period regular weekly and now monthly Virtual Headteacher meetings with opportunities to discuss and understand the latest guidance, note policy and guidance materials and provide reassurance and support for leaders throughout the crisis;
- Subject networks and CPD allowed teachers to strengthen their English, mathematics skills; assure leaders through the moderation of mathematics and writing outcomes, strengthen Early Years' leadership and develop curriculum leadership in art, history, geography, PSHE and science;
- We have provided innovative practice in recognising the need for aspirant leaders across our schools.
 We have worked to provide opportunities to practice and discuss the skills needed for school leadership and provide a pool of would-be senior leaders for schools across the Trust; and
- Support for the governance of our schools continued throughout COVID with regular policy updates to brief governors on the latest COVID changes and policy requirements. Social Distancing made faceto-face meetings impossible but the Trust has restarted its regular, termly governor briefings with time to learn about new initiatives, access to high quality training and Trust projects and network with colleague governors.

TRUSTEES REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Going Concern

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

FINANCIAL REVIEW

Financial Management Objectives and Policies

The Trust's key financial objectives are to ensure the long-term financial sustainability of the trust and to guarantee that all funds and grants are used for the purposes for which they were given or applied for.

For each academy and for the central administration function, the Trustees approved an overall budget for the period from 1 September 2019 to 31 August 2020, together with a three-year rolling forecast. The Trust has monitored finances on a monthly basis, considering any variances from the income and expenditure budget as well as the balance sheet position and cashflow projections. A detailed Financial Procedures Manual has been developed which clearly sets out the Trust's financial policies and processes.

Financial Performance

The Statement of Financial Activities sets out the income and expenditure arising in restricted and unrestricted funds during the year.

Restricted General Funds

Most of the Trust's income for the period was received through the Education and Skills Funding Agency (ESFA), in the form of the General Annual Grant £7,370,509 (2019: £4,318,252), conversion grant funding £100,000 (2019: £185,000) and other grant funding of £732,345 (2019: £250,978). Excluding inherited pension deficits on conversion and pension adjustments for the year, this fund retains a surplus of £916,888.

The Local Government Pension Scheme as at 31 August 2020 was revalued as a deficit of £5,720,000 (2019: £1,600,000).

Unrestricted Funds

Unrestricted funds comprise income on conversion of academies, lettings, nurseries and before and after school clubs and other self-generated income totalling £1,190,869 (2019: £111,193). Expenditure arising in relation to this income totals £285,862 giving rise to a balance on unrestricted reserves of £1,841,956.

Restricted Fixed Asset Funds

Fixed asset funds include the value of leasehold land and buildings transferred to the Trust on conversion together with purchased additions to fixed assets and capital funding received in the form of Devolved Capital allocations and School Conditions Allocation (SCA). The fund is reduced by depreciation charged in line with the Trust's fixed assets policy.

The balance at 31 August 2020 was £11,510,509.

Total Funds

Total income for the year amounted to £10,651,480 (excluding the pension deficit and valuation of land and buildings recognised on conversion) and expenditure for the year was £9,707,168. The balance of total income over expenditure amounted £944,312 and this is represented by the total funds of the Trust at 31 August 2020. Operational performance (excluding capital and pensions) includes income of £10,464,386 and expenditure of £8,781,417 giving rise to an operating surplus of £1,682,969. A summary of reserves balances is provided in the section below.

The Trust's assets were predominantly used for providing education to school pupils and for extended services.

The total balance of cash at bank across the Trust at 31 August 2020 was £2,801,362 (2019: £1,510,372).

TRUSTEES REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Reserves Policy

The Trust and its academies are expected to normally hold contingency reserves from their annual GAG funding or other income to cover a minimum of one month's (maximum three months) budgeting operating expenditure, subject to the constraint that the level of reserve does not exceed the level permitted by the ESFA.

If such a reserve is not already in place, there should be a plan to achieve this within a period of no more than three years. A target level of reserves through transition is set at 5% of total income.

At 31 August 2020 the total funds comprised:

Unrestricted

Restricted:

Fixed asset funds

Pension reserve

Other

£1,841,956

£11,510,509

(£5,720,000) £916,888

£8,549,353

Investment Policy

The Trustees have approved an Investment Policy which is set out in the Financial Procedures Manual. Included in the policy are the key provisions that:

- Trust funds are used only in accordance with the law, its articles of association, its funding agreement and the Academies Financial Handbook;
- The Trust does not profit from any activities that are inconsistent with Christian values and is mindful of the ethical investment principles established by the Church of England; and
- The Trust will only invest funds in low risk, easily-accessible accounts. Funds will be placed in bank accounts with a withdrawal notice of no more than 12 weeks.

The Trust held no managed investments during the period to 31 August 2020.

Principal Risks and Uncertainties

The key risks identified by the MAT are:

- Financial insolvency (due to reduced income arising from not achieving growth targets);
- Poor educational attainment of schools and subsequent restriction on the Trust by the DfE;
- Inadequate safeguarding/health and safety controls in schools;
- Poor decision making made at a local level, outside of the scope of the company;
- Poor people management;
- Supply issues as a consequence of a no deal Brexit and the impact on schools; and
- Financial and operational consequences of a large-scale health crisis on the running of schools and the Trust.

All these risks are identified in the Trust's Risk Register, which is reviewed on a regular basis at the FRAPP committee and at the Full Board meeting. All items considered by the SLT and by Trustees consider the opportunities and risks associated with the decision.

COVID-19 has required the Trust to put in place operational changes as documented within the Strategic Report section of this Trustees report. Consequently, the following financial risks have been identified:

- Increased costs associated with additional cleaning and hygiene procedures
- · Increased costs associated with the purchase of PPE for staff
- Additional costs associated with the purchase of computer equipment to support home learning for children required to self-isolate

TRUSTEES REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

 Loss of income from sources such as hiring of rooms to external clubs, wrap around care, and the running of fund-raising events.

The initial operational results for the year 2020/21 show deficits in Oct 2020 year to date recorded in 9 out of 11 schools, and most schools are adverse to the Budget Forecast submitted to ESFA. The Trust continues to monitor the financial position and is supporting schools through the organisational structures in place to manage their finances.

A template Risk Register has been developed with schools, ensuring each LGB manages and regularly reviews a risk register with these identified risks to ensure risks at the academy level are able to be escalated appropriately. These are monitored by the Trusts senior officers and reported to Trustees.

Internal audit, and the external audit play a key part in ensuring effective controls are in place and improvements are made where identified.

FUNDRAISING

The Trust has not undertaken any material fundraising activities during the year ended 31 August 2020.

PLANS FOR FUTURE PERIODS

The focus of the Trust, in conjunction with the staff in its schools, remains the excellent provision of education in our schools. To continue to do this, the Trust will:

- Seek to grow the number of schools in the Trust by 3 schools per year, this will ensure the Trust's financial sustainability without over burdening operational resources to effectively support the schools within the MAT. This will include:
 - Encouraging dialogue about academisation and the service offered by ODBST with local schools and their governing bodies;
 - Engaging with the Department for Education to work collaboratively with maintained schools and single Academy Trusts to provide support for schools judged as Requiring Improvement through the DfE tiered support structure;
 - Maintain the Trust's openness to further sponsorship arrangements where requested by the RSC:
 - Continuing to work with Bucks County Council and Milton Keynes Council on collaborative support for schools and the potential to open a free school in the diocesan;
- Closely monitor the growth of the Trust, and plan for effective working structures and central team
 appointments;
- Seek to support the further establishment of collaborative working arrangements for schools within the Trust:
- Ensure the Trust continues to deliver and adjusts practices in line with statutory requirements.

FUNDS HELD AS CUSTODIAN TRUSTEE ON BEHALF OF OTHERS

Neither the Trust nor its Trustees are acting as custodian trustee on behalf of others.

AUDITOR

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any
 relevant audit information and to establish that the auditor is aware of that information.

TRUSTEES REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Trustees' report, incorporating a strategic report, was approved by order of the members of the Board of Trustees and signed on their behalf, by:

Mr Malcolm Peckham -

Chair of Trustees

Date: 15 December 2020

GOVERNANCE STATEMENT

SCOPE OF RESPONSIBILITY

As Trustees, we acknowledge we have overall responsibility for ensuring that Oxford Diocesan Bucks School Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As Trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The Board of Trustees has delegated the day-to-day responsibility to the Chief Executive Officer, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Oxford Diocesan Bucks School Trust and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

GOVERNANCE

The information on governance included here supplements that described in the Trustees' report and in the Statement of Trustees' responsibilities. The Board of Trustees has formally met 4 times during the year. The Trustees meet their duties by attending the AEC and FRAPP committee meetings ensuring they are always fully informed.

Attendance during the year at meetings of the Board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible
Ms Aman Aujla	3	4
Mr David Cousins, CEO	4	4
Mr Steve Edgar	4	4
Reverend Canon Rosie Harper	4	4
Mr Andrew Jeffrey	3	4
Reverend Cassa Messervy	2	4
Mr Malcolm Peckham, Chair of Trustees	3	4
Mr Michael Phipps, Vice Chair	3	4
Ms Kirsteen Roberts	3	4
Mr Nat Wakely	3	4
Right Reverend Dr Alan Wilson	3	4
Mr Tony Wilson	2	4

The Board consists of twelve Trustees. The Trust is seeking to add a solicitor to the Board of Trustees and is currently seeking such an individual.

Governance reviews:

The Trust has commissioned an external review of Governance from Claudia Wade (NLG). The review concluded "ODBST is well organised and has Governance structures compliant with the Articles of Association". The review included a set of recommendations to prepare for the changes to the Academies Financial Handbook which will be actioned by the Trust.

Committees

The Trust Board operates two committees: Finance, Resources, Audit, Pay and Personnel (FRAPP) and Academy Effectiveness Committee (AEC).

Finance, Resources, Audit, Pay and Personnel Committee (FRAPP) is a sub-committee of the main board of trustees which meets on a regular basis to consider and review finance, resources, audit outcomes, health and safety, GDPR, pay and personal issues.

GOVERNANCE STATEMENT (CONTINUED)

GOVERNANCE (CONTINUED)

The specific purposes of the Finance Resource Audit Pay and Personnel Committee are to:

- monitor the work of the trust in terms of its financial control, audit and property matters; and
- to make appropriate recommendations on audit, pay and personnel matters to the Board of ODBST.

Key Issues for the FRAPP Committee this year included:

- · Appointment of an internal audit provider;
- Appointment of an external audit provider;
- Scrutiny of the Trust's financial position and growth forecasts;
- Scrutiny of the Trust's budget;
- Ensuring the Trust was ready for General Data Protection Regulation (GDPR);
- Scrutiny of the Risk Register;
- · Scrutiny of Trust policies;
- Broadening Trust policies for HR and Health a Safety; and
- On boarding of suitable new schools to the Trust.

Attendance during the year at meetings was as follows:

Trustee	Meetings attended	Out of a possible
Mr David Cousins	4	4
Mr Michael Phipps	2	4
Ms Kirsteen Roberts	3	4
Mr Nat Wakely	4	4
Right Reverend Dr Alan Wilson	0	4
Mr Malcolm Peckham (Chair)	3	4
Ms Aman Aujla	3	4
Mr Andrew Jeffrey	3	4

Academy Effectiveness Committee (AEC) is a sub-committee of the main Board of Trustees and meets on a regular basis to monitor the effectiveness of schools in the Trust and the support being provided to ensure schools deliver excellent education.

Key issues for the AEC committee this year have been:

- Educational performance of all schools in the Trust;
- School improvement is delivered to a high standard and has impact;
- Development of policies to support the schools and needs of the Trust;
- Safeguarding; and
- Effective onboarding of new schools.

Attendance during the year at meetings was as follows:

Trustee	Meetings attended	Out of a possible
Mr David Cousins	3	3
Mr Steven Edgar	3	3
Revd Canon Rosie Harper	1	3
Revd Cassa Messervy	0	3
Mr Michael Phipps	3	3
Right Reverend Dr Alan Wilson	1	3
Mr Tony Wilson	0	3

GOVERNANCE STATEMENT (CONTINUED)

REVIEW OF VALUE FOR MONEY

As Accounting Officer, the Chief Executive Officer has responsibility for ensuring that the Academy Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Academy Trust use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the Academy Trust has delivered improved value for money during the year by:

- Instigating a trust wide energy procurement process to include consideration of several commercial options, collaboration with other trusts and national deals. As part of the process, renewal dates have been aligned to improve contract management going forward. The outcome of the procurement process has resulted in annual energy savings of £6k compared with current costs and £28k compared with the next best future arrangement;
- Instructing procurement for School Management Information Systems (MIS systems) to move away from costly and unsatisfactory provisions with current supplier. This process will allow the Trust to purchase at a group rate and procure a system that better meets Trust requirements. This procurement is not yet complete, although anticipated annual savings are in the region £1.5k per school; and
- Establishing a programme of school to school support in which identified expert skills are matched with areas of need within the trust. By making best use of existing staff resource in this way, inter school leadership support has both improved educational outcomes and enhanced professional development with minimal additional cost to the Trust.

THE PURPOSE OF THE SYSTEM OF INTERNAL CONTROL

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Oxford Diocesan Bucks School Trust for the year 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements.

CAPACITY TO HANDLE RISK

The Board of Trustees has reviewed the key risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy Trust's significant risks that has been in place for the year 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

THE RISK AND CONTROL FRAMEWORK

The Trust has a senior leadership team that is required to have the appropriate level of experience and qualifications for their roles. During 2019/20 there has been a change in CFO and the Trustees ensured that the role was filled by an accountant with the correct accredited qualification as advised by the Academies Finance Handbook. Also, an additional central finance officer was recruited with in-depth knowledge of school finance operations to support and supply training to the in-school finance teams. These actions will continue to strengthen the Trusts' control environment and maintain a financial team able to manage future growth.

The Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and

GOVERNANCE STATEMENT (CONTINUED)

THE RISK AND CONTROL FRAMEWORK (CONTINUED)

accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Finance, Resources, Audit, Pay and Personnel Committee (FRAPP) of reports
 which indicate financial performance against the forecasts and of major purchase plans, capital works and
 expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- · identification and management of risks; and
- delegation of authority and segregation of duties.

On an annual basis, the internal auditor reports to the Board of Trustees through the FRAPP committee on the operation of the systems of control and on the discharge of the Board of Trustees financial responsibilities. They annually prepare a short annual summary report for the committee, outlining the areas reviewed, key findings, recommendations, and conclusions to help the committee consider actions and assess year on year progress.

The Board of Trustees has decided to employ MHA MacIntyre Hudson as internal auditor.

For 2019/20, Trustees requested an audit of the Trusts current IT landscape, including IT and security policies, compared against the cyber security framework and best practice standards such as ISO 27000 for Information Security Management to ensure controls are fit for purpose and that risk is minimised and managed.

The review focus was on the three principal areas of People, Process and Technology, and their relationship with good practice.

However, because of the subsequent COVID19 national response and related school closures, the internal audit had to be re-planned, and a remote program of review and testing was developed. This led to a delay to the review and consequently the Trustees have so far received an Interim report with final recommendations to be made in early January 2021.

Additional during 2019/20 independent H&S operational reviews have been conducted by Oxfordshire County Council on behalf and 8 schools reports have been received by the Local Governing Bodies and the Senior Leadership Team, 3 further school review will be completed in 2020/21. These monitoring activities covered H&S policies, training, risk assessments, safety management systems and emergency procedures. The Health and Safety Executive (HSE) conducted one on-site visit to a school in regard to COVID preparedness and safeguards. Feedback from these independent reviews allow the Trust to continually strengthen its operational resilience and mitigate potential financial risks.

REVIEW OF EFFECTIVENESS

As Accounting Officer, the Chief Executive Officer has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- on discharge of the Board of Trustees financial decisions to help the committee consider actions and assess year on year progress
- the work of the internal auditor;
- the work of the external auditors;
- the work of the executive managers within the Academy Trust who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the FRAPP committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

GOVERNANCE STATEMENT (CONTINUED)

Approved by order of the members of the Board of Trustees on 15 December 2020 and signed on their behalf

by:

Mr Malcolm Peckham

Chair of Trustees

David CousinsAccounting Officer

STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE

As Accounting Officer of Oxford Diocesan Bucks School Trust I have considered my responsibility to notify the Academy Board of Trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the Academy, under the funding agreement in place between the Academy and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook.

I confirm that I and the Academy Board of Trustees are able to identify any material irregular or improper use of all funds by the Academy, or material non-compliance with the terms and conditions of funding under the Academy's funding agreement and the Academies Financial Handbook.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

David CousinsAccounting Officer

Date: 15 December 2020

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 AUGUST 2020

The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements:
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees and signed on its behalf by:

Mr Malcolm Peckham

Chair of Trustees

Date: 15 December 2020

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF OXFORD DIOCESAN BUCKS SCHOOL TRUST

OPINION

We have audited the financial statements of Oxford Diocesan Bucks School Trust (the 'academy') for the year ended 31 August 2020 which comprise the Statement of Financial Activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2015 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the Academy's affairs as at 31 August 2020 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Academy in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may
 cast significant doubt about the Academy's ability to continue to adopt the going concern basis of
 accounting for a period of at least twelve months from the date when the financial statements are
 authorised for issue.

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF OXFORD DIOCESAN BUCKS SCHOOL TRUST (CONTINUED)

OTHER INFORMATION

The Trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditors' report thereon. Other information includes the Reference and administrative details, the Trustees' report including the Strategic report, and the Governance statement. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of our knowledge and understanding of the Academy and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the Academy for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Academy or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF OXFORD DIOCESAN BUCKS SCHOOL TRUST (CONTINUED)

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

USE OF OUR REPORT

This report is made solely to the Academy's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

David Butler FCA DChA (Senior statutory auditor)

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for and on behalf of Bishop Fleming LLP Chartered Accountants Statutory Auditors 10 Temple Back Bristol

BS1 6FL

Date: 8 Mary 2021

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO OXFORD DIOCESAN BUCKS SCHOOL TRUST AND THE EDUCATION & SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter dated 15 July 2020 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2019 to 2020, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Oxford Diocesan Bucks School Trust during the year 1 September 2019 to 31 August 2020 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Oxford Diocesan Bucks School Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Oxford Diocesan Bucks School Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Oxford Diocesan Bucks School Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

RESPECTIVE RESPONSIBILITIES OF OXFORD DIOCESAN BUCKS SCHOOL TRUST'S ACCOUNTING OFFICER AND THE REPORTING ACCOUNTANT

The Accounting Officer is responsible, under the requirements of Oxford Diocesan Bucks School Trust's funding agreement with the Secretary of State for Education dated 1 September 2017 and the Academies Financial Handbook, extant from 1 September 2019, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2019 to 2020. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2019 to 31 August 2020 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

APPROACH

We conducted our engagement in accordance with the Academies Accounts Direction 2019 to 2020 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy's income and expenditure.

Our work on regularity included a review of the internal controls policies and procedures that have been implemented and an assessment of their design and effectiveness to understand how the Academy complied with the framework of authorities. We also reviewed the reports commissioned by the Trustees to assess the internal controls throughout the year.

We performed detailed testing based on our assessment of the risk of material irregularity, impropriety and non-compliance. This work was integrated with our audit on the financial statements where appropriate and included analytical review and detailed substantive testing of transactions.

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO OXFORD DIOCESAN BUCKS SCHOOL TRUST AND THE EDUCATION & SKILLS FUNDING AGENCY (CONTINUED)

CONCLUSION

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2019 to 31 August 2020 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

David Butler FCA DChA (Senior statutory auditor)

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for and on behalf of Bishop Fleming LLP Chartered Accountants Statutory Auditors 10 Temple Back Bristol BS1 6FL

Date: 8 Janey 2021

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 AUGUST 2020

	Note	Unrestricted funds 2020 £	Restricted funds 2020 £	Restricted fixed asset funds 2020 £	Total funds 2020 £	Total funds 2019 £
INCOME FROM:						
Donations and capital grants	3	820,038	(2 E22 G4E)	7 247 904	E E 4 E 207	472 740
Charitable activities	4	020,036 116,016	(2,522,645) 8,881,162	7,247,894	5,545,287 8,997,178	473,719 5,418,078
Other trading activities	5	252,661	0,001,102	_	252,661	145,573
Investments	6	2,154	-	-	2,154	673
TOTAL INCOME		1,190,869	6,358,517	7,247,894	14,797,280	6,038,043
EXPENDITURE ON:				***************************************		
Charitable activities	8	285,862	9,090,555	291,767	9,668,184	5,768,851
TOTAL EXPENDITURE		285,862	9,090,555	291,767	9,668,184	5,768,851
NET			_			
INCOME/(EXPENDIT URE)		905,007	(2,732,038)	6,956,127	5,129,096	269,192
Transfers between funds	18	717,167	(784,292)	67,125	-	-
NET MOVEMENT BEFORE OTHER RECOGNISED		-		-	······································	
GAINS/(LOSSES)		1,622,174	(3,516,330)	7,023,252	5,129,096	269,192
OTHER RECOGNISED GAINS/(LOSSES):	•				•	
Actuarial losses on						
defined benefit pension schemes	26	-	(610,000)	-	(610,000)	(267,000)
NET MOVEMENT IN FUNDS	-	1,622,174	(4,126,330)	7,023,252	4,519,096	2,192
RECONCILIATION OF FUNDS:			•		-	
Total funds brought forward		219,782	(676,782)	4,487,257	4,030,257	4,028,065
Net movement in funds		1,622,174	(4,126,330)	7,023,252	4,519,096	2,192
TOTAL FUNDS CARRIED					8,549,353	4,030,257
FORWARD	=		(7,000,112)			7,000,207

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 28 to 61 form part of these financial statements.

OXFORD DIOCESAN BUCKS SCHOOL TRUST (A COMPANY LIMITED BY GUARANTEE) REGISTERED NUMBER:10943040

BALANCE SHEET AS AT 31 AUGUST 2020

	N. 1 - 4 -		2020		2019
FIXED ASSETS	Note		£		£
Tangible assets	14		11,359,144		4,347,708
			11,359,144		4,347,708
CURRENT ASSETS			11,000,111.		4,047,700
Debtors	15	1,142,398		287,194	
Cash at bank and in hand		2,801,362		1,510,372	
		3,943,760		1,797,566	
Creditors: amounts falling due within one year	16	(1,033,551)		(515,017)	
NET CURRENT ASSETS		***************************************	2,910,209	***************************************	1,282,549
NET ASSETS EXCLUDING PENSION LIABILITY			14,269,353		5,630,257
Defined benefit pension scheme liability	26		(5,720,000)		(1,600,000)
TOTAL NET ASSETS			8,549,353		4,030,257
FUNDS OF THE ACADEMY					
Restricted funds:					
Fixed asset funds Restricted income funds	18	11,493,711		4,487,257	
Restricted income funds	18	933,686		923,218	
Restricted funds excluding pension asset	18	12,427,397		5,410,475	
Pension reserve	18	(5,720,000)		(1,600,000)	
Total restricted funds	18		6,707,397	******	3,810,475
Unrestricted income funds	18		1,841,956		219,782
TOTAL FUNDS			8,549,353	•	4,030,257
		;		:	

The financial statements on pages 25 to 61 were approved and authorised for issue by the Trustees and are signed on their behalf, by:

Mr Malcolm Peckham

Chair of Trustees

Date: 15 December 2020

The notes on pages 28 to 61 form part of these financial statements.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2020

CASH FLOWS FROM OPERATING ACTIVITIES	Note	2020 £	2019 £
Net cash provided by operating activities	20	1,338,581	274,882
CASH FLOWS FROM INVESTING ACTIVITIES	21	(47,591)	61,130
CHANGE IN CASH AND CASH EQUIVALENTS IN THE YEAR		1,290,990	336,012
Cash and cash equivalents at the beginning of the year		1,510,372	1,174,360
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	22, 23	2,801,362	1,510,372
	-		

The notes on pages 28 to 61 form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1. ACCOUNTING POLICIES

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

1.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements of the Academy, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2019 to 2020 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Oxford Diocesan Bucks School Trust meets the definition of a public benefit entity under FRS 102.

1.2 GOING CONCERN

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Academy to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Academy has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1. ACCOUNTING POLICIES (continued)

1.3 INCOME

All incoming resources are recognised when the Academy has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the Statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of financial activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the Balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the year it is receivable and to the extent the Academy has provided the goods or services.

Transfer on conversion

Where assets and liabilities are received by the Academy on conversion to an academy, the transferred assets are measured at fair value and recognised in the Balance sheet at the point when the risks and rewards of ownership pass to the Academy. An equal amount of income is recognised as a transfer on conversion within 'Income from Donations and Capital Grants' to the net assets received.

1.4 EXPENDITURE

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

· Charitable activities

These are costs incurred on the Academy's educational operations, including support costs and costs relating to the governance of the Academy apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1. ACCOUNTING POLICIES (continued)

1.5 INTEREST RECEIVABLE

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Academy; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

1.6 TAXATION

The Academy is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the Academy is potentially exempt from taxation in respect of income or capital gains received within categories covered by Part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.7 TANGIBLE FIXED ASSETS

Assets costing £2,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of financial activities and carried forward in the Balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of financial activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1. ACCOUNTING POLICIES (continued)

1.7 TANGIBLE FIXED ASSETS (CONTINUED)

Depreciation is provided on the following bases:

Long-term leasehold property - 19-50 years Furniture and equipment - 3-10 years

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities.

The Academy Trust occupies land and buildings which is held by Trustees, who are the Incumbent and the Churchwardens of Diocesan Trustees (Oxford) Limited. These Trustees are the providers of the property to the Academy Trust on the same basis as when the Academy was a maintained school. The Academy Trust occupies the property under a licence. This continuing permission of these Trustees is pursuant to, and subject to, the Trustees' charitable objects. The licence delegates aspects of the management of the property to the Academy Trust for the time being, but does not vest any rights over the property of the Academy Trust. These Trustees have given an undertaking to the Secretary of State that they will not give the Academy Trust less than two years notice to terminate the occupation of the property.

Having considered the factual matrix under which the Academy Trust is occupying the property, and the guidance in the Academies Accounts Direction, the Trustees have concluded the the property transferred on conversion to the Academy Trust should not be recognised on the balance sheet of the Academy Trust. However, the Trustees consider that property improvements since conversion should be recognised at fair value on the balance sheet of the Academy Trust.

The value of the donation for use of premises for its operations in the period has not been recognised as it cannot be reliably measured.

Where land and buildings used by the Trust is not occupied under a licence, it is treated as a donation on conversion from the local authority and recognised at their valuation on the date of conversion and depreciated over their estimated useful lives.

1.8 DEBTORS

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.9 CASH AT BANK AND IN HAND

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.10 LIABILITIES

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1. ACCOUNTING POLICIES (continued)

1.11 FINANCIAL INSTRUMENTS

The Academy only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy and their measurement bases are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 15. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 16. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.12 OPERATING LEASES

Rentals paid under operating leases are charged to the Statement of financial activities on a straight line basis over the lease term.

1.13 PENSIONS

Retirement benefits to employees of the Academy are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Academy in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1. ACCOUNTING POLICIES (continued)

1.14 FUND ACCOUNTING

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Investment income, gains and losses are allocated to the appropriate fund.

2. CRITICAL ACCOUNTING ESTIMATES AND AREAS OF JUDGMENT

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Academy makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 26, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2020. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

The Academy Trust obtains use of fixed assets as a lessee. The classification of such leases requires the Academy Trust to determine, based on an evaluation of the terms and conditions of the arrangements, whether it retains or acquires the significant risks and rewards of ownership of these assets and accordingly whether the lease requires an asset and liability to be recognised in the balance sheet.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

3. INCOME FROM DONATIONS AND CAPITAL GRANTS

	Unrestricted funds 2020 £	Restricted funds 2020	Restricted fixed asset funds 2020 £	Total funds 2020 £	Total funds 2019 £
Donations Capital Grants	820,038 -	(2,522,645)	7,060,800 187,094	5,358,193 187,094	118,280 355,439
	820,038	(2,522,645)	7,247,894	5,545,287	473,719
TOTAL 2019	_	71,020	402,699	473,719	

Unrestricted and restricted donations received in 2020 include balances received on the conversion of a number of schools, as detailed in note 24.

Restricted donations received in 2020 include a deficit on the local government pension scheme received on the conversion of a number of school of £2,915,000. See note 24 for further information.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

4. FUNDING FOR THE ACADEMY'S EDUCATIONAL OPERATIONS

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
DfE/ESFA GRANTS				
General Annual Grant (GAG)	-	7,370,509	7,370,509	4,318,253
Start up grant	_	100,000	100,000	185,000
Other DfE/ESFA grants	-	1,041,523	1,041,523	555,767
	-	8,512,032	8,512,032	5,059,020
OTHER GOVERNMENT GRANTS				
High Needs	-	215,380	215,380	156,795
Other government grants	-	70,789	70,789	15,609
	-	286,169	286,169	172,404
OTHER FUNDING				
Internal Catering Income	56,438	-	56,438	63,556
Sales to students	10,382	-	10,382	-
Trip income	-	82,961	82,961	123,098
	66,820	82,961	149,781	186,654
	66,820	8,881,162	8,947,982	5,418,078
TOTAL 2019	63,556	5,354,522	5,418,078	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

5. INCOME FROM OTHER TRADI	NG	G	ACT	IVITIES	•
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	Unrestricted funds 2020 £	Restricted funds 2020	Total funds 2020 £	Total funds 2019 £
Lettings	42,798	-	42,798	28,295
Supply insurance income	-	-	-	13,101
Other Income	15,654	-	15,654	69,849
Before and after school club	194,209	-	194,209	34,328
	252,661	<u>.</u>	252,661	145,573
TOTAL 2019	132,472	13,101	145,573	
INVESTMENT INCOME				

6. II

	Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Bank interest receivable	2,154	2,154 =	673
TOTAL 2019	673	673	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

7.	EXPENDITURE					
		Staff Costs 2020 £	Premises 2020 £	Other 2020 £	Total 2020 £	Total 2019 £
	EDUCATION					
	Direct costs Allocated support costs	6,189,182 1,415,537	- 645,815	426,628 991,022	6,615,810 3,052,374	3,703,209 2,065,642
		7,604,719	645,815	1,417,650	9,668,184	5,768,851
	TOTAL 2019	4,337,339	497,348	934,164	5,768,851	
8.	ANALYSIS OF EXPENDITUR	RE BY ACTIVITIE	s			
			Activities undertaken directly 2020	Support costs 2020 £	Total funds 2020 £	Total funds 2019 £
	Academy's educational operation	tions	6,615,810	3,052,374	9,668,184	5,768,851
	TOTAL 2019		3,703,209	2,065,642	5,768,851	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

8. ANALYSIS OF EXPENDITURE BY ACTIVITIES (CONTINUED)

Analysis of direct costs

Staff costs 6,169,323 3,329,777 Educational supplies 77,466 9,313 Staff development 17,059 25,985 Other direct costs 111,469 139,671 Supply teachers 19,859 48,693 Other staff expenses 5,043 20,379 Technology costs 1,228 41,713 Educational consultancy 214,363 87,678 Analysis of support costs Total funds 2020 20,000 Staff costs 59,000 24,000 Staff costs 1,435,396 958,869 Depreciation 291,767 117,133 Other support costs 49,939 148,511 Maintenance of premises and equipment 252,262 22,713 Cleaning and caretaking 101,654 84,666 Rates 41,592 26,554 Energy 121,138 62,471 Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs </th <th></th> <th>Total funds 2020 £</th> <th>Total funds 2019 £</th>		Total funds 2020 £	Total funds 2019 £
Staff development 17,059 25,985 Other direct costs 111,469 139,671 Supply teachers 19,859 48,693 Other staff expenses 5,043 20,379 Technology costs 1,228 41,713 Educational consultancy 214,363 87,678 Analysis of support costs Total funds funds 2020 2019 £ £ £ Pension finance costs 59,000 24,000 Staff costs 1,435,396 958,869 Depreciation 291,767 117,133 Other support costs 49,939 148,511 Maintenance of premises and equipment 252,262 62,713 Cleaning and caretaking 101,654 84,666 Rates 41,592 26,554 Energy 121,138 62,471 Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy	Staff costs	6,169,323	3,329,777
Other direct costs 111,469 139,671 Supply teachers 19,859 48,693 Other staff expenses 5,043 20,379 Technology costs 1,228 41,713 Educational consultancy 214,363 87,678 Analysis of support costs Total funds funds funds 2020 2019 2020 200 2019 2019 2019 2019 24,000 Staff costs 1,435,396 958,869 Depreciation 291,767 117,133 Other support costs 49,939 148,511 Maintenance of premises and equipment 252,262 62,713 Cleaning and caretaking 101,654 84,666 Rates 41,592 26,554 Energy 121,138 62,471 Other premises costs 110,585 132,547 Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 <td>Educational supplies</td> <td>77,466</td> <td>9,313</td>	Educational supplies	77,466	9,313
Supply teachers 19,859 48,693 Other staff expenses 5,043 20,379 Technology costs 1,228 41,713 Educational consultancy 214,363 87,678 Analysis of support costs Total funds Total funds Total funds 2020 2019 £ £ Pension finance costs 59,000 24,000 Staff costs 1,435,396 958,869 Depreciation 291,767 117,133 Other support costs 49,939 148,511 Maintenance of premises and equipment 252,262 62,713 Cleaning and caretaking 101,654 84,666 Rates 41,592 26,554 Energy 121,138 62,471 Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861	Staff development	17,059	25,985
Other staff expenses 5,043 20,379 Technology costs 1,228 41,713 Educational consultancy 214,363 87,678 Analysis of support costs Total funds funds 2020 2020 2020 2020 2020 £ £ £ Pension finance costs 59,000 24,000 Staff costs 1,435,396 958,869 Depreciation 291,767 117,133 Other support costs 49,939 148,511 Maintenance of premises and equipment 252,262 62,713 Cleaning and caretaking 101,654 84,666 Rates 41,592 26,554 Energy 121,138 62,471 Other premises costs 110,685 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861	Other direct costs	111,469	139,671
Technology costs 1,228 d 41,713 Educational consultancy 214,363 d 87,678 6,615,810 3,703,209 Analysis of support costs Total funds 2020 2019 £ £ £ Pension finance costs 59,000 24,000 Staff costs 1,435,396 958,869 Depreciation 291,767 117,133 Other support costs 49,939 148,511 Maintenance of premises and equipment 252,262 62,713 Cleaning and caretaking 101,654 84,666 Rates 41,592 26,554 Energy 121,138 62,471 Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861	Supply teachers	19,859	48,693
Educational consultancy 214,363 87,678 6,615,810 3,703,209 Analysis of support costs Total funds funds funds funds 2020 2019 £ £ Total funds funds funds funds funds 2020 2019 £ £ Pension finance costs 59,000 24,000 Staff costs 1,435,396 958,869 Depreciation 291,767 117,133 Other support costs 49,939 148,511 Maintenance of premises and equipment 252,262 62,713 Cleaning and caretaking 101,654 84,666 Rates 41,592 26,554 Energy 121,138 62,471 Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861	Other staff expenses	5,043	20,379
Analysis of support costs Total funds funds funds funds funds funds and funds fu		1,228	41,713
Analysis of support costs Total funds funds 2020 2019 £ £ £ Pension finance costs 59,000 24,000 Staff costs 1,435,396 958,869 Depreciation 291,767 117,133 Other support costs 49,939 148,511 Maintenance of premises and equipment 252,262 62,713 Cleaning and caretaking 101,654 84,666 Rates 41,592 26,554 Energy 121,138 62,471 Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861	Educational consultancy	214,363	87,678
Total funds funds funds 2020 2019 £ Total funds funds 2020 2019 £ Pension finance costs 59,000 24,000 Staff costs 1,435,396 958,869 Depreciation 291,767 117,133 Other support costs 49,939 148,511 Maintenance of premises and equipment 252,262 62,713 Cleaning and caretaking 101,654 84,666 Rates 41,592 26,554 Energy 121,138 62,471 Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861		6,615,810	3,703,209
Funds 2020 2019 funds 2020 2019 £ £ £ £ £ £ Pension finance costs 59,000 24,000 Staff costs 1,435,396 958,869 Depreciation 291,767 117,133 Other support costs 49,939 148,511 Maintenance of premises and equipment 252,262 62,713 Cleaning and caretaking 101,654 84,666 Rates 41,592 26,554 Energy 121,138 62,471 Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861	Analysis of support costs		
Staff costs 1,435,396 958,869 Depreciation 291,767 117,133 Other support costs 49,939 148,511 Maintenance of premises and equipment 252,262 62,713 Cleaning and caretaking 101,654 84,666 Rates 41,592 26,554 Energy 121,138 62,471 Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861		funds 2020	funds 2019
Staff costs 1,435,396 958,869 Depreciation 291,767 117,133 Other support costs 49,939 148,511 Maintenance of premises and equipment 252,262 62,713 Cleaning and caretaking 101,654 84,666 Rates 41,592 26,554 Energy 121,138 62,471 Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861	Pension finance costs	59.000	24.000
Depreciation 291,767 117,133 Other support costs 49,939 148,511 Maintenance of premises and equipment 252,262 62,713 Cleaning and caretaking 101,654 84,666 Rates 41,592 26,554 Energy 121,138 62,471 Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861	Staff costs		
Other support costs 49,939 148,511 Maintenance of premises and equipment 252,262 62,713 Cleaning and caretaking 101,654 84,666 Rates 41,592 26,554 Energy 121,138 62,471 Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861	Depreciation		
Maintenance of premises and equipment 252,262 62,713 Cleaning and caretaking 101,654 84,666 Rates 41,592 26,554 Energy 121,138 62,471 Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861			
Rates 41,592 26,554 Energy 121,138 62,471 Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861	Maintenance of premises and equipment	252,262	62,713
Energy 121,138 62,471 Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861	Cleaning and caretaking	101,654	84,666
Other premises costs 110,585 132,547 Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861	Rates	41,592	26,554
Catering 165,144 169,707 Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861	Energy	121,138	62,471
Technology costs 208,264 125,252 Educational consultancy 189,410 123,358 Governance costs 26,223 29,861	Other premises costs	110,585	132,547
Educational consultancy 189,410 123,358 Governance costs 26,223 29,861	Catering	165,144	
Governance costs 26,223 29,861	Technology costs	208,264	125,252
	Educational consultancy	189,410	123,358
3,052,374 2,065,642	Governance costs	26,223	29,861
		3,052,374	2,065,642

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

9.	NET INCOME/(EXPENDITURE)		
	Net income/(expenditure) for the year includes:		
		2020 £	2019 £
	Operating lease rentals Depreciation of tangible fixed assets Fees paid to auditors for:	8,232 134,881	7,259 117,133
	- audit - other services	20,000 3,000	13,500 12,075
10.	STAFF COSTS		
	a. STAFF COSTS		
	Staff costs during the year were as follows:		
		2020 £	2019 £
	Wages and salaries	5,423,032	3,176,615
	Social security costs	438,057	255,413
	Pension costs	1,743,630	856,618
		7,604,719	4,288,646
	Agency staff costs	19,859	48,693
		7,624,578	4,337,339
	Staff restructuring costs comprise:		
		2020	2019
	Redundancy payments	£ 11,451	£ -
		11,451	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

10. STAFF COSTS (CONTINUED)

b. STAFF NUMBERS

The average number of persons employed by the Academy during the year was as follows:

	2020 No.	2019 No.
Teaching	103	60
Administration and Support	205	96
Management	17	14
	325	170

c. HIGHER PAID STAFF

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2020 No.	2019 No.
In the band £60,001 - £70,000	3	1
In the band £70,001 - £80,000	-	1
		

d. KEY MANAGEMENT PERSONNEL

The key management personnel of the Academy comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Academy was £117,656 (2019 £112,315).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

11. CENTRAL SERVICES

The Academy has provided the following central services to its academies during the year:

Administration and governance costs

The Academy charges for these services on the following basis:

6% of GAG funding per school

The actual amounts charged during the year were as follows:

	2020 £	2019 £
Chesham Bois School	46,797	46,443
Thomas Harding Junior School	57,850	56,316
Great Horwood CofE School	30,898	32,603
Padbury CofE School	27,438	27,541
St John's CofE School	50,663	52,147
Longwick CofE School	41,704	44,046
Christ the Sower Ecumenical Primary School	84,563	-
Curzon CofE Combined School	9,723	-
Elmtree Infant & Nursery School	9,078	-
St Mary's CofE Combined School	42,442	-
Woodside Junior School	41,074	-
TOTAL	442,230	259,096

12. TRUSTEES' REMUNERATION AND EXPENSES

One or more Trustees has been paid remuneration or has received other benefits from an employment with the Academy. The principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment. The value of Trustees' remuneration and other benefits was as follows: D Cousins, Remuneration £25,000 - £30,000 (2019: £25,000 - £30,000) Employer's Pension £5,000 - £10,000 (2019: £5,000 - £10,000)

During the year ended 31 August 2020, expenses totalling £823 were reimbursed or paid directly to 4 Trustees (2019 - £686 to 2 Trustees).

13. TRUSTEES' AND OFFICERS' INSURANCE

The Academy has opted into the Department for Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme membership.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

14.	TANGIBLE FIXED ASSETS			
		Long-term leasehold property £	Furniture and equipment £	Total £
	Cost or valuation			
	At 1 September 2019	4,499,776	59,235	4,559,011
	Additions	7,274,973	28,227	7,303,200
	At 31 August 2020	11,774,749	87,462	11,862,211
	DEPRECIATION			
	At 1 September 2019	200,705	10,598	211,303
	Charge for the year	277,234	14,530	291,764
	At 31 August 2020	477,939	25,128	503,067
	NET BOOK VALUE			
	At 31 August 2020	11,296,810	62,334	11,359,144
	At 31 August 2019	4,299,071	48,637	4,347,708
15.	DEBTORS			
			2020 £	2019 £
	DUE WITHIN ONE YEAR		_	~
	Trade debtors		2,707	13,786
	Other debtors		70,511	194,359
	Prepayments and accrued income		1,069,180	79,049
			1,142,398	287,194

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

16.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2020 £	2019 £
	Trade creditors	326,248	72,007
	Other taxation and social security	132,653	61,262
	Other creditors	294,075	176,808
	Accruals and deferred income	280,575	204,940
		1,033,551	515,017
17.	FINANCIAL INSTRUMENTS		
		2020 £	2019 £
	FINANCIAL ASSETS		
	Financial assets measured at fair value through income and expenditure	2,801,362	1,510,372

Financial assets measured at fair value through income and expenditure comprise cash and cash equivalents.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

18. STATEMENT OF FUNDS

	Balance at 1 September 2019		Expenditure	Transfers in/out	Gains/ (Losses)	Balance at 31 August 2020
UNRESTRICTED FUNDS	£	£	£	£	£	£
General Funds	219,782	1,190,869	(285,862)	717,167	•	1,841,956
RESTRICTED GENERAL FUNDS						
General Annual Grant Other DfE/ESFA	549	7,370,509	(6,672,088)	(67,125)	-	631,845
grants	41,819	732,345	(709,045)	-	-	65,119
Start up grants	153,178	100,000	(103,416)	-	-	149,762
Pupil premium	9,849	309,178	(254,885)	-	-	64,142
SEN income	-	215,380	(210,016)	-	-	5,364
Other restricted income	656	546,105	(546,105)	-	-	656
Transfer from LA on conversion	717,167	_	-	(717,167)	-	-
Pension reserve	(1,600,000)	(2,915,000)	(595,000)	-	(610,000)	(5,720,000)
	(676,782)	6,358,517	(9,090,555)	(784,292)	(610,000)	(4,803,112)
RESTRICTED FIXED ASSET FUNDS						
Fixed asset fund	4,347,708	_	(135,831)	242,400	-	4,454,277
Devolved formula capital	74,323	87,094		(161,417)	_	
Other capital grants	65,226	100,000	_	(13,858)		151,368
Donated from local authority on conversion	-	7,060,800	(155,936)	- -		6,904,864
	4,487,257	7,247,894	(291,767)		_	11,510,509
TOTAL					•	
TOTAL RESTRICTED FUNDS	3,810,475	13,606,411	(9,382,322)	(717,167)	(610,000)	6,707,397
TOTAL FUNDS	4,030,257	14,797,280	(9,668,184)	-	(610,000)	8,549,353

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

18. STATEMENT OF FUNDS (CONTINUED)

The specific purposes for which the funds are to be applied are as follows:

General Annual Grant - Income from the ESFA which is to be used for the normal running costs of the Academy, including education and support costs.

SEN income - Funding received by the local authority to fund further support for students with additional needs.

Pupil premium - Pupil premium represents funding received from the ESFA for children that qualify for free school meals to enable the Academy to address the current inequalities between those children and their wealthier peers.

Devolved formula capital - This represents funding from the ESFA to cover the maintenance and purchase of Academy Trust's fixed assets.

Other DFE/ESFA grants - This funding other funds received from the respective bodies.

Start up grants - Funding received from the ESFA for the expansion of the Multi Academy Trust.

Transfers from local authority on conversion of Academy Trust's are treated as unrestricted income if there is no specific purpose attached to it and the trustees are free to use the cash at their own discretion in furtherance of the Academy Trust's charitable objects. Where such transfers have a specific purpose attached to it the income is recognised as a restricted donation. Historically all transfers on conversion were treated as restricted donations, in the current year this position has been corrected to ensure the treatment of these balances is in line with the Academy Accounts Direction and held within unrestricted funds.

Pension reserve - This represents the Academy's share of the assets and liabilities in the Local Government Pension Scheme. As with most pension schemes this is currently in deficit due to an excess of scheme liabilities over scheme assets which was inherited on conversion to an Academy. The Academy is following the recommendations of the actuary to reduce the deficit by making additional contributions over a number of years.

Under the funding agreement with the Secretary of State, the Academy was not subject to a limit on the amount of GAG it could carry forward at 31 August 2020.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

18. STATEMENT OF FUNDS (CONTINUED)

Total funds analysis by academy

Fund balances at 31 August 2020 were allocated as follows:

	2020 £	2019 £
Chesham Bois School	264,488	177,672
Thomas Harding Junior School	143,951	150,401
Great Horwood CofE School	358,639	191,371
Padbury CofE School	185,477	148,999
St John's CofE School	120,518	127,329
Longwick CofE School	123,878	122,337
Christ the Sower Ecumenical Primary School	188,495	_
Curzon CofE School	240,742	-
Elmtree Infant & Nursery School	341,920	-
St Mary's CofE Combined School	372,038	_
Woodside Junior School	196,926	-
Central	221,772	224,891
Total before fixed asset funds and pension reserve	2,758,844	1,143,000
Restricted fixed asset fund	11,510,509	4,487,257
Pension reserve	(5,720,000)	(1,600,000)
TOTAL	8,549,353	4,030,257

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

18. STATEMENT OF FUNDS (CONTINUED)

TOTAL COST ANALYSIS BY ACADEMY

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff costs £	Other support staff costs £	Educational supplies £	Other costs excluding depreciation £	Total 2020 £	Total 2019 £
Chesham Bois School	597,105	86,641	7,803	199,847	891,396	885,312
Thomas Harding Junior School	848,378	119,113	16,221	245,831	1,229,543	1,097,476
Great Horwood CofE School	294,253	36,415	9,520	129,183	469,371	571,283
Padbury CofE School	349,862	37,984	4,455	116,428	508,729	495,401
St John's CofE School	718,563	91,179	14,252	230,194	1,054,188	972,845
Longwick CofE School	559,847	105,032	4,392	175,400	844,671	885,519
Christ the Sower Ecumenical Primary School	1,084,894	249,429	18,019	362,626	1,714,968	-
Curzon CofE School	102,781	16,054	-	20,507	139,342	-
Elmtree Infant & Nursery School	145,326	15,422	-	39,488	200,236	-
St Mary's CofE Combined School	610,493	62,842	510	109,379	783,224	-
Woodside Junior School	558,821	129,256	340	137,260	825,677	-
Central services	-	249,029	1,954	464,089	715,072	743,882
ACADEMY	5,870,323	1,198,396	77,466	2,230,232	9,376,417	5,651,718

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

18. STATEMENT OF FUNDS (CONTINUED)

Comparative information in respect of the preceding year is as follows:

UNRESTRICTED FUNDS	Balance at 1 September 2018 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2019 £
General unrestricted funds	97,682	133,145	(11,045)		_	219,782
RESTRICTED GENERAL FUNDS						
General Annual Grant	32,755	4,318,253	(4,317,831)	(32,628)	_	549
Other DfE/ESFA			, , , ,	, ,		
grants	-	366,834	(351,034)	26,019	-	41,819
Start up grants	15,379	185,000	(47,201)	-	-	153,178
Pupil premium	-	188,933	(179,084)	-	-	9,849
High Needs	-	156,795	(156,795)	-	-	-
Other restricted funds	_	286,384	(285,728)	_		656
Transfer from LA on conversion	750,475	_	-	(33,308)		717,167
Pension reserve	(1,030,000)	-	(303,000)	-	(267,000)	(1,600,000)
	(231,391)	5,502,199	(5,640,673)	(39,917)	(267,000)	(676,782)
RESTRICTED FIXED ASSET FUNDS						
Fixed asset fund	4,054,035	-	(117,133)	410,806	_	4,347,708
Devolved formula						
capital	22,389	92,001	-	(40,067)	-	74,323
Other capital grants	85,350	310,698	-	(330,822)	-	65,226
	4,161,774	402,699	(117,133)	39,917	-	4,487,257
TOTAL RESTRICTED FUNDS	3,930,383	5,904,898	(5,757,806)	-	(267,000)	3,810,475
TOTAL FUNDS	4,028,065	6,038,043	(5,768,851)	-	(267,000)	4,030,257
		-				

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

19. ANALYSIS OF NET ASSETS BETWEEN FUNDS

ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT PERIOD

	Unrestricted funds 2020 £	Restricted funds 2020 £	Restricted fixed asset funds 2020 £	Total funds 2020 £
Tangible fixed assets	-	-	11,359,144	11,359,144
Current assets	1,841,956	1,950,439	151,365	3,943,760
Creditors due within one year	-	(1,033,551)	_	(1,033,551)
Provisions for liabilities and charges	-	(5,720,000)	-	(5,720,000)
TOTAL	1,841,956	(4,803,112)	11,510,509	8,549,353

ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR PERIOD

	Unrestricted funds 2019 £	Restricted funds 2019 £	Restricted fixed asset funds 2019	Total funds 2019 £
Tangible fixed assets	_	-	4,347,708	4,347,708
Current assets	219,782	1,438,235	139,549	1,797,566
Creditors due within one year	-	(515,017)	-	(515,017)
Provisions for liabilities and charges	-	(1,600,000)	-	(1,600,000)
TOTAL	219,782	(676,782)	4,487,257	4,030,257

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

20.	RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM O	PERATING ACTIVIT	TIES
		2020 £	2019 £
	Net income for the period (as per Statement of financial activities)	5,129,096	269,192
	ADJUSTMENTS FOR:	***************************************	
	Depreciation	291,764	117,133
	Capital grants from DfE and other capital income	(187,904)	(402,699)
	Interest receivable	(2,154)	(673)
	Defined benefit pension scheme obligation on conversion	2,915,000	(= , =)
	Defined benefit pension scheme cost less contributions payable	536,000	303,000
	Defined benefit pension scheme finance cost	59,000	-
	Increase in debtors	(859,955)	(69,544)
	Increase in creditors	518,534	58,473
	Fixed assets donated on conversion	(7,060,800)	-
	NET CASH PROVIDED BY OPERATING ACTIVITIES	1,338,581	274,882
21.	CASH FLOWS FROM INVESTING ACTIVITIES		
		2020 £	2019 £
	Interest receivable	2,154	673
	Purchase of tangible fixed assets	(237,649)	(342,242)
	Capital grants from DfE Group	187,904	355,439
	Capital funding received from sponsors and others	-	47,260
	NET CASH PROVIDED BY INVESTING ACTIVITIES	(47,591)	61,130
22.	ANALYSIS OF CASH AND CASH EQUIVALENTS		
		2020	2019
	Cash in hand	£ 2,801,362	£ 1,510,372
	TOTAL CASH AND CASH EQUIVALENTS	2,801,362	1,510,372

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

23. ANALYSIS OF CHANGES IN NET DEBT

	At 1 September 2019 £	Cash flows £	At 31 August 2020 £
Cash at bank and in hand	1,510,372	1,290,990	2,801,362
	1,510,372	1,290,990	2,801,362

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

24. CONVERSION TO AN ACADEMY TRUST

On 1 September 2019 Christ the Sower Ecumenical Primary School converted to academy trust status under the Academies Act 2010 and all the operations and assets and liabilities were transferred to Oxford Diocesan Bucks School Trust from Milton Keynes Council for £Nil consideration.

The transfer has been accounted for as a combination that is in substance a gift. The assets and liabilities transferred were valued at their fair value and recognised in the Balance sheet under the appropriate heading with a corresponding net amount recognised as a net gain in the Statement of financial activities as Income from Donations and Capital Grants - transfer from local authority on conversion.

CURRENT ASSETS	Unrestricted funds £	Total funds £
Cash - representing budget surplus on LA funds	28,783	28,783
Cash - representing budget surplus on other school funds	3,686	3,686
Pension assets on conversion	623,000	623,000
Pension liabilities on conversion	(1,615,000)	(1,615,000)
NET ASSETS	(959,531)	(959,531)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

24. CONVERSION TO AN ACADEMY TRUST (CONTINUED)

On 1 October 2019 Woodside Junior School converted to academy trust status under the Academies Act 2010 and all the operations and assets and liabilities were transferred to Oxford Diocesan Bucks School Trust from Buckinghamshire County Council for £Nil consideration.

The transfer has been accounted for as a combination that is in substance a gift. The assets and liabilities transferred were valued at their fair value and recognised in the Balance sheet under the appropriate heading with a corresponding net amount recognised as a net gain in the Statement of financial activities as Income from Donations and Capital Grants - transfer from local authority on conversion.

TANGIBLE FIXED ASSETS	Unrestricted funds £	Restricted funds £	Restricted fixed asset funds £	Total funds £
Leasehold land and buildings CURRENT ASSETS	-	-	3,628,800	3,628,800
Cash - representing budget surplus on LA funds	157,953	32,347	-	190,300
Pension assets on conversion Pension liabilities on conversion	276,000 (594,000)	-	-	276,000 (594,000)
NET ASSETS	(160,047)	32,347	3,628,800	3,501,100

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

24. CONVERSION TO AN ACADEMY TRUST (CONTINUED)

On 1 April 2020 St Mary's Church of England School converted to academy trust status under the Academies Act 2010 and all the operations and assets and liabilities were transferred to Oxford Diocesan Bucks School Trust from Buckinghamshire County Council for £Nil consideration.

The transfer has been accounted for as a combination that is in substance a gift. The assets and liabilities transferred were valued at their fair value and recognised in the Balance sheet under the appropriate heading with a corresponding net amount recognised as a net gain in the Statement of financial activities as Income from Donations and Capital Grants - transfer from local authority on conversion.

Unrestricted funds £	Restricted funds £	Total funds £
214,182	44,598	258,780
17,115	_	17,115
603,000	-	603,000
(1,321,000)	-	(1,321,000)
(486,703)	44,598	(442,105)
	funds £ 214,182 17,115 603,000 (1,321,000)	funds £ £ £ 214,182 44,598 17,115 - 603,000 - (1,321,000) -

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

24. CONVERSION TO AN ACADEMY TRUST (CONTINUED)

On 1 June 2020 Curzon Church of England Combined School converted to academy trust status under the Academies Act 2010 and all the operations and assets and liabilities were transferred to Oxford Diocesan Bucks School Trust from Buckinghamshire County Council for £Nil consideration.

The transfer has been accounted for as a combination that is in substance a gift. The assets and liabilities transferred were valued at their fair value and recognised in the Balance sheet under the appropriate heading with a corresponding net amount recognised as a net gain in the Statement of financial activities as Income from Donations and Capital Grants - transfer from local authority on conversion.

CURRENT ASSETS	Unrestricted funds £	Restricted funds £	Total funds £
Cash - representing budget surplus on LA funds	148,102	20,588	168,690
Cash - representing budget surplus on other school funds	34,074	-	34,074
Pension assets on conversion	165,000	-	165,000
Pension liabilities on conversion	(338,000)	-	(338,000)
NET ASSETS	9,176	20,588	29,764

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

24. CONVERSION TO AN ACADEMY TRUST (CONTINUED)

On 1 July 2020 Elmtree Infant and Nursery School converted to academy trust status under the Academies Act 2010 and all the operations and assets and liabilities were transferred to Oxford Diocesan Bucks School Trust from Buckinghamshire County Council for £Nil consideration.

The transfer has been accounted for as a combination that is in substance a gift. The assets and liabilities transferred were valued at their fair value and recognised in the Balance sheet under the appropriate heading with a corresponding net amount recognised as a net gain in the Statement of financial activities as Income from Donations and Capital Grants - transfer from local authority on conversion.

The following table sets out the fair values of the identifiable assets and liabilities transferred and an analysis of their recognition in the Statement of financial activities.

TANGIBLE FIXED ASSETS	Unrestricted funds £	Restricted funds £	Restricted fixed asset funds	Total funds £
Leasehold land and buildings CURRENT ASSETS	-	-	3,432,000	3,432,000
Cash - representing budget surplus on LA funds Cash - representing budget surplus on	199,804	187,804	-	387,608
other school funds	16,339	-	-	16,339
Pension assets on conversion	611,000	-	-	611,000
Pension liabilities on conversion	(1,325,000)	-	~	(1,325,000)
NET ASSETS	(497,857)	187,804	3,432,000	3,121,947

Having considered the terms under which the Academy Trust is occupying the property, and the guidance in the Academies Accounts Direction, the Trustees have concluded the the property transferred on conversion to the Academy Trust of all of the above predecessor schools should not be recognised on the balance sheet of the Academy Trust.

25. CAPITAL COMMITMENTS

	2020 £	2019 £
CONTRACTED FOR BUT NOT PROVIDED IN THESE FINANCIAL STATEMENTS		
Contracted for but not provided in these financial statements	-	67,610

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

26. PENSION COMMITMENTS

The Academy's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Buckinghamshire County Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS 31 March 2016.

Contributions amounting to £177,685 were payable to the schemes at 31 August 2020 (2019 - £67,947) and are included within creditors.

TEACHERS' PENSION SCHEME

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

VALUATION OF THE TEACHERS' PENSION SCHEME

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI, assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to TPS in the year amounted to £733,601 (2019 - £318,233).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Academy has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Academy has set out above the information available on the scheme.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

26. PENSION COMMITMENTS (CONTINUED)

LOCAL GOVERNMENT PENSION SCHEME

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2020 was £593,000 (2019 - £319,000), of which employer's contributions totalled £464,000 (2019 - £255,000) and employees' contributions totalled £ 129,000 (2019 - £64,000). The agreed contribution rates for future years are 19.6% for employers and 5.5-12.5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Principal actuarial assumptions

	2020 %	2019 %
Rate of increase in salaries	3.25	3.7
Rate of increase in pensions for payment/inflation	2.25	2.2
Discount rate for scheme liabilities	1.65	1.9
Inflation assumption (CPI)	2.25	2.2

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2020 Years	2019 Years
RETIRING TODAY		
Males	21.8	22.9
Females	25.1	24.8
RETIRING IN 20 YEARS		
Males	23.2	24.6
Females	26.6	26.7
Sensitivity analysis		
	2020 £000	2019 £000
Discount rate +0.1%	10,018	2,971
Discount rate -0.1%	10,598	3,135
Mortality assumption - 1 year increase	10,696	3,159
Mortality assumption - 1 year decrease	9,926	2,948
CPI rate +0.1%	10,574	3,128
CPI rate -0.1%	10,042	2,978

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

PENSION COMMITMENTS (CONTINUED)		
The Academy's share of the assets in the scheme was:		
	2020 £	2019 9
Equities	2,513,000	780,000
Gilts	484,000	170,000
Corporate bonds	718,000	206,000
Property	287,000	99,000
Cash and other liquid assets	120,000	47,000
Alternative assets/other	462,000	150,000
TOTAL MARKET VALUE OF ASSETS	4,584,000	1,452,000
The actual return on scheme assets was £170,000 (2019 - £10	01,000).	
The amounts recognised in the Statement of Financial Activities	es are as follows:	
	2020 £	2019 £
Current service cost	(1,000,000)	(477,000
Past service cost	•	(56,000
Interest income	56,000	31,000
Interest cost	(114,000)	(55,000
Administrative expenses	(1,000)	(1,000
TOTAL AMOUNT RECOGNISED IN THE STATEMENT OF F ACTIVITIES	(1,059,000)	(558,000
Changes in the present value of the defined benefit obligations	were as follows:	
	2020 £	2019 £
AT 1 SEPTEMBER	3,052,000	1,996,000
Conversion of academy trusts	5,193,000	_
Current service cost	1,000,000	477,000
Interest cost	114,000	55,000
Employee contributions	129,000	64,000
Actuarial losses	855,000	337,000
Benefits paid	(39,000)	67,000
Past service costs	-	56,000
AT 31 AUGUST	10,304,000	3,052,000

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

26. PENSION COMMITMENTS (CONTINUED)

Changes in the fair value of the Academy's share of scheme assets were as follows:

	2020 £	2019 £
AT 1 SEPTEMBER	1,452,000	966,000
Conversion of academy trusts	2,278,000	-
Interest income	56,000	31,000
Actuarial gains	245,000	70,000
Employer contributions	464,000	255,000
Employee contributions	129,000	64,000
Benefits paid	(39,000)	67,000
Administration expenses	(1,000)	(1,000)
AT 31 AUGUST	4,584,000	1,452,000

27. OPERATING LEASE COMMITMENTS

At 31 August 2020 the Academy had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2020 £	2019 £
Not later than 1 year	16,437	8,232
Later than 1 year and not later than 5 years	30,407	12,021
	46,844	20,253

28. MEMBERS' LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

29. GENERAL INFORMATION

Oxford Diocesan Bucks Schools Trust is a company limited by guarantee incorporated in England and Wales. The registered office is Church House Oxford, Langford Locks, Kidlington, OX15 1GF.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

30. RELATED PARTY TRANSACTIONS

Owing to the nature of the Academy and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academies Financial Handbook, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the Academy's financial regulations and normal procurement procedures relating to connected and related party transactions.

During the year the Academy Trust paid Oxford Diocesan Board of Education (ODBE), a company which employs trustees and members of the Academy Trust, £56,500 (2019: £63,046) in respect of various services including school improvements and HR recharges. At the year end a balance of £960 (2019: £7,014) was payable to ODBE.

Related party transactions relating to staff Trustees are disclosed in note 12.